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BEFORE THE MISSOURI GAMING COMMISSION
3417 KNIPP DRIVE
JEFFERSON CITY, MISSOURI 65109

TRANSCRIPT OF HEARING
April 26, 2023
9:30 A.M.

A P P E A R A N C E S

MIKE LEARA, Commission Chairman
DAVID W. HANE, Commissioner
PAT CONWAY, Commissioner
JAN ZIMMERMAN, Commissioner
PEGGY D. RICHARDSON, Executive Director
ANGIE FRANKS, Designated Principal Assistant

1 do.

2 I won't embarrass Angie by calling her out. She is my
3 administrative professional, but there are many others; and
4 anyway, we just want to acknowledge the work that they do,
5 thank them and hope that you all appreciate the work that they
6 do as well. Thank you, Chairman.

7 CHAIRMAN LEARA: Thanks, Judge. All right, next item
8 on the agenda, the Adoption of the Agenda, and I move for the
9 approval as printed.

10 COMMISSIONER HANE: Second.

11 CHAIRMAN LEARA: We have a second, Mr. Hane. Any
12 discussion? Seeing none, Angie, call the roll.

13 MS. FRANKS: Chairman Leara?

14 CHAIRMAN LEARA: Approved.

15 MS. FRANKS: Commissioner Conway?

16 COMMISSIONER CONWAY: Approved.

17 MS. FRANKS: Commissioner Hane?

18 COMMISSIONER HANE: Approved.

19 MS. FRANKS: Commissioner Zimmerman?

20 COMMISSIONER ZIMMERMAN: Approved.

21 MS. FRANKS: By your vote, you've adopted the agenda.

22 CHAIRMAN LEARA: Next item on the agenda is
23 Consideration of Minutes from March 29, 2023. I move for
24 approval. Is there a second?

25 COMMISSIONER ZIMMERMAN: Second.

1 CHAIRMAN LEARA: Any discussion? Seeing none, Angie,
2 call the roll.

3 MS. FRANKS: Chairman Leara?

4 CHAIRMAN LEARA: Approved.

5 MS. FRANKS: Commissioner Conway?

6 COMMISSIONER CONWAY: Approved.

7 MS. FRANKS: Commissioner Hane?

8 COMMISSIONER HANE: Approved.

9 MS. FRANKS: Commissioner Zimmerman?

10 COMMISSIONER ZIMMERMAN: Approved.

11 MS. FRANKS: By your vote, you've adopted the minutes
12 of the March 29, 2023 meeting.

13 CHAIRMAN LEARA: Next item on the agenda, Consideration
14 of Relicensure, Caesars Entertainment, Incorporated, Class A.
15 We will have a presentation by Tim Lambert from Caesars.
16 Gentleman, you have the floor when you're ready.

17 MR. LAMBERT: Good morning, Mr. Chairman and
18 Commissioners, Judge Richardson and staff. I am Tim Lambert,
19 L-A-M-B-E-R-T, Senior Vice President and Assistant General
20 Counsel at Caesars. Thank you for the opportunity to be here
21 today to present Caesars Entertainment's request for renewal
22 of our Class A license as well as the licenses of our key
23 Business Entities, Caesars Holdings, Inc., Caesars Growth
24 Partners, LLC, Caesars Resort Collection, LLC, and Isle of
25 Capri Casinos, LLC.

1 I have just a very brief presentation for you today and
2 will do my best to answer any questions that you might have.

3 El Dorado Resorts was originally licensed in Missouri
4 in April of 2017 as part of El Dorado's acquisition of Isle of
5 Capri Casinos. Subsequently, as you will recall, El Dorado
6 Resorts and Caesars Entertainment merged in July of 2020
7 following the Commission's approval of that transaction. The
8 combined company now owns, operates, or manages over 50
9 casinos countrywide, including three beautiful properties here
10 in Missouri.

11 So you'll see in the map here, it kind of demonstrates
12 Caesars' broad geographically diverse footprint. This
13 geographic diversity helped us have a very strong year in
14 2022, and 2023 has likewise started off very strong for the
15 company. We employ approximately 49,000 employees. Of those
16 49,000, approximately 1,500 are employed right here in
17 Missouri.

18 So this next slide is one that we're very proud of.
19 Caesars' Code of Commitment is focused on what we call People,
20 Planet, Play. We commit to supporting the wellbeing of people
21 that is our guests, our team members and our communities. We
22 commit to taking care of the world through initiatives
23 intended to reduce our environmental footprint, and we commit
24 to creating memorable experiences for our guests.

25 Caesars has contributed 123 million dollars in the last

1 two years through community investment and our Caesars
2 Foundation. We were voted last year among the best places to
3 work for both disabled and LGBTQ+ team members. And the
4 leader of all this, Caesars Entertainment's corporate
5 responsibility leader, is actually Missouri's very own Heather
6 Rapp, who offices at our Isle of Capri in Boonville.

7 I mentioned previously that one of our commitments is
8 to support the wellbeing of our guests. An important way that
9 Caesars does this is through our responsible gaming
10 initiatives. We're very proud to have been the first casino
11 company to offer nationwide self-exclusion. We created the
12 first national helpline for problem gaming. We were the first
13 with specially trained responsible gaming ambassadors who are
14 located at each one of our properties.

15 And now we've further expanded our commitment to
16 responsible gaming by implementing the industry's most
17 expansive universal exclusion policy, so when someone excludes
18 him or herself from one gaming offering, they will be excluded
19 from every gaming platform that Caesars offers. Further, we
20 have adopted an enhanced 21-plus gaming policy that will limit
21 Caesars Rewards participation to those who are 21 and over and
22 also, where allowed by law, will limit our gaming offerings to
23 those who are 21 and over as well.

24 Caesars is very proud of our three Missouri properties.
25 We have had a continuous presence in Missouri since the

1 opening of Harrah's in North Kansas City all the way back in
2 1994. Our three properties employ over 1,500 fantastic team
3 members, many of whom were not even born when Harrah's was
4 first opened; which saying it out loud is more depressing than
5 I can say.

6 But I'm excited to say that Caesars continues to invest
7 in Missouri at each of our three properties. We've invested
8 over 55 million dollars since our last relicensure with
9 projects such as our addition of a Brew Brothers Restaurant in
10 Boonville, a Gordon Ramsey Steak in Kansas City, and of course
11 our complete rebrand at the St. Louis property, The Horseshoe.

12 We're continuing our investment in Missouri, committing
13 to significant hotel renovation at Harrah's Kansas City and
14 we're in the design phase for a potential new Brew Brothers
15 Restaurant in Kansas City as well, so we're very excited about
16 that.

17 And that is really it for my big presentation, other
18 than I guess the most important part, which is to thank the
19 Commission for your consideration of our request today; and
20 I'd like to express Caesars' gratitude to Commission staff and
21 the investigators with their diligence and professionalism in
22 connection with our relicensing process.

23 So with that, I respectfully request renewal of the
24 Class A license of Caesars Entertainment and Key Business
25 Entities.

1 CHAIRMAN LEARA: Any questions for Mr. Lambert?
2 Mr. Hane?

3 COMMISSIONER HANE: I was curious about the plans, the
4 redevelopment of the New York property in Times Square and
5 your particular partnership with Mr. Shawn Carter?

6 MR. LAMBERT: Yeah, so we have -- first of all, I think
7 it's important to say that it's a -- right now we have entered
8 into a nonbinding letter of intent, so there's no -- the only
9 commitments that the parties have -- and the parties, by the
10 way, are S. Carter Enterprises, which is related to
11 Mr. Carter, and SL Green, a real estate development company in
12 New York.

13 The letter of intent is not binding. We're pursuing
14 this license in New York. We are continuing our due diligence
15 on our partners. It's an ongoing process, and in fact I
16 understand our compliance committee is meeting this week in
17 Nevada to discuss further diligence of this; but at this point
18 there is nothing binding, so we're continuing that diligence.
19 We'll obviously keep the Commission apprised if it looks like
20 this relationship is going to progress to a point where there
21 would be a binding agreement, but at this point there is not.

22 CHAIRMAN LEARA: Commissioner Zimmerman?

23 COMMISSIONER ZIMMERMAN: Actually, Mr. Chairman, that
24 was my question as well, was about that letter of intent. I
25 know that the latest information in our packet was in March,

1 and so I just didn't know if there had been any further
2 progress since then. So same question.

3 CHAIRMAN LEARA: Mr. Conway?

4 COMMISSIONER CONWAY: Thank you for being here. We
5 appreciate your efforts in Missouri. I think the one question
6 I have is what do you foresee in the future for the St. Louis
7 property? What plans -- I mean I know you have plans to
8 undertake remarketing and rebranding. Do you think it has a
9 successful future in your eyes in the upcoming years?

10 MR. LAMBERT: Absolutely. We have high expectations
11 for the St. Louis property, perhaps somewhat to Brian Marsh's
12 chagrin; but expectations are high and we're very happy, you
13 know, with the progress that we're making there. We do have
14 some challenges there that we are dealing with; but yes, we do
15 have high expectations for that property going forward as far
16 as, you know, details about that. And, you know, Brian is
17 here today if you have specific questions about the property.

18 COMMISSIONER CONWAY: Nothing really specific, I just
19 was kind of interested in how -- if it does expand, the base
20 expands, and I guess on a side note the question is do you
21 feel like you're getting the cooperative effort from the
22 municipal facilities and individuals down there to help you
23 continue your success?

24 MR. LAMBERT: We certainly have challenges at the
25 property. We have had several meetings with the local

1 municipality to try to assist with some of those challenges.
2 We have a very good relationship with the mayor and staff, and
3 so we're encouraged and hopeful that we'll be able to work
4 together to resolve some of those issues. And so we are
5 optimistic that we'll be able to make progress there.

6 COMMISSIONER CONWAY: Thank you. Thank you, Mr.
7 Chairman.

8 CHAIRMAN LEARA: Commissioner Hane?

9 COMMISSIONER HANE: Well, okay, back to Mr. Carter.
10 You have a nonbinding letter of intent, okay. Well, a letter
11 of intent, there is some intention for down the road a binding
12 agreement?

13 MR. LAMBERT: There is the potential for that. At this
14 point the only things that the letter of intent commit the
15 parties to is basically an obligation to work together towards
16 the potential acquisition of this license. There is a time
17 limit to the letter of intent. There is nothing that requires
18 the parties to stay together in the joint venture, you know,
19 going forward.

20 The only other I guess binding part of the letter of
21 intent is exclusivity where the parties would not work with
22 others as they proceed towards this license application
23 process, but otherwise there is nothing that requires the
24 parties to stay together in this joint venture, post the term
25 of the LOI.

1 COMMISSIONER HANE: Okay.

2 COMMISSIONER ZIMMERMAN: Mr. Chairman?

3 CHAIRMAN LEARA: Yes?

4 COMMISSIONER ZIMMERMAN: I guess I would follow up
5 then. You mention that there is a time frame on the letter of
6 intent, and as I mentioned before, the latest update was in
7 March. When does that expire? Do you know?

8 MR. LAMBERT: I believe it is December 31 of 2023. I
9 can certainly confirm that.

10 COMMISSIONER ZIMMERMAN: I was just interested. Thank
11 you.

12 MR. LAMBERT: Yeah, I'm pretty certain that that's the
13 date.

14 CHAIRMAN LEARA: Any other questions for Mr. Lambert?
15 I have one. I see that your only international -- or property
16 outside the United States is in Canada; is that correct?

17 MR. LAMBERT: Correct, Caesars Windsor.

18 CHAIRMAN LEARA: Okay, thank you. Any other questions?
19 Mr. Lambert, thank you.

20 MR. LAMBERT: Okay, thank you very much.

21 CHAIRMAN LEARA: Sergeant McTheeney, you have the
22 floor.

23 SERGEANT MCTHEENEY: Good morning, Mr. Chairman and
24 Commissioners. Before I give the presentation, I would
25 confirm that December 31 of 2023 is the expiration of the LOI

1 or letter of intent.

2 CHAIRMAN LEARA: Thank you.

3 SERGEANT MCTHEENEY: Caesars Entertainment,
4 Incorporated is the ultimate parent company for three Missouri
5 casinos which are Harrah's Kansas City, Isle of
6 Capri-Boonville, Incorporated and Tropicana St. Louis, LLC.
7 Caesars Entertainment, Incorporated submitted an application
8 to the Missouri Gaming Commission on October 26, 2022 for
9 renewal of the company's Class A Riverboat Gaming License.
10 The license is scheduled to expire on April 30, 2023.

11 Caesars Entertainment, Incorporated currently has
12 several Missouri Key Business Entities associated with its
13 Class A license. The following four Key Business Entities are
14 being presented for your consideration and are also set to
15 expire on April 30, 2023.

16 Caesars Holdings, Incorporated.

17 Caesars Growth Partners, LLC.

18 Caesars Resort Collection, LLC.

19 Isle of Capri Casinos, LLC.

20 Missouri State Highway Patrol officers and Missouri
21 Gaming Commission financial analysts conducted the relicensing
22 investigations that consisted of a financial analysis, a
23 review of disciplinary actions, litigation and business credit
24 profiles and a review of key persons associated with each
25 company.

1 Investigative findings were provided to the Missouri
2 Gaming Commission staff for their review, and investigators
3 would be glad to answer any questions you might have. Thank
4 you.

5 CHAIRMAN LEARA: Sergeant, I have one question. Was
6 the application submitted in a timely manner and complete for
7 renewal?

8 SERGEANT MCTHEENEY: Yes, it was. That's correct.

9 CHAIRMAN LEARA: Thank you. Any other questions?
10 Sergeant, thank you. I move for the approval of Resolution
11 Number 23-025, the Class A Renewal. Is there a second?

12 COMMISSIONER CONWAY: Second.

13 CHAIRMAN LEARA: Second, Mr. Conway. Do we have any
14 discussion on the motion? Seeing none, Angie, call the roll.

15 MS. FRANKS: Chairman Leara?

16 CHAIRMAN LEARA: Approved.

17 MS. FRANKS: Commissioner Conway?

18 COMMISSIONER CONWAY: Approved.

19 MS. FRANKS: Commissioner Hane?

20 COMMISSIONER HANE: Approved.

21 MS. FRANKS: Commissioner Zimmerman?

22 COMMISSIONER ZIMMERMAN: Approved.

23 MS. FRANKS: By your vote, you've adopted Resolution
24 Number 23-025.

25 CHAIRMAN LEARA: Next item on the agenda is Resolution

1 Number 23-026, Key Business Entities as described in the list.
2 Is there -- I will make a motion for the approval. Is there a
3 second?

4 COMMISSIONER ZIMMERMAN: Second.

5 CHAIRMAN LEARA: Second. Any other discussion? Seeing
6 none, Angie, call the roll.

7 MS. FRANKS: Chairman Leara?

8 CHAIRMAN LEARA: Approved.

9 MS. FRANKS: Commissioner Conway?

10 COMMISSIONER CONWAY: Approved.

11 MS. FRANKS: Commissioner Hane?

12 COMMISSIONER HANE: Approved.

13 MS. FRANKS: Commissioner Zimmerman?

14 COMMISSIONER ZIMMERMAN: Approved.

15 MS. FRANKS: By your vote, you've adopted Resolution
16 Number 23-026.

17 CHAIRMAN LEARA: Next item on the agenda, Consideration
18 of Tropicana St. Louis, LLC Petition to Transition to
19 Nonfloating Facility. Mr. Marsh, you have the floor.

20 MR. MARSH: Good morning, Chairman Leara, Commissioners
21 and staff. So today we are presenting a Petition for Approval
22 to Transition to a Nonfloating Facility. We've got a very
23 quick presentation to walk through in regards to that. I do
24 want to point out one quick note on the petition that we do
25 need to submit a change to. We've talked about four

1 containers carrying 500 gallons apiece. We actually need to
2 resubmit that as 55-gallon containers totally, so we'll get
3 that change presented here.

4 CHAIRMAN LEARA: Okay. Hold on a second, 55-gallon or
5 550-gallon?

6 MR. MARSH: No, 55 gallons.

7 CHAIRMAN LEARA: 55-gallon containers?

8 MR. MARSH: Yes, sir.

9 JUDGE RICHARDSON: Mr. Marsh, your amendment will be a
10 certain number of 55-gallon containers?

11 MR. MARSH: That's true.

12 JUDGE RICHARDSON: So I don't have to do the math, do
13 you have that figure?

14 MR. MARSH: So it will equal 2,000.

15 JUDGE RICHARDSON: The reason I asked for the number,
16 you can make a motion to amend your petition by interlineation
17 if you had that figure.

18 MR. MARSH: Yeah, they're supposed to be 55s, so that
19 would be 37 of them.

20 CHAIRMAN LEARA: It doesn't come out to exactly 2,000?

21 MR. MARSH: It's going to be actually over.

22 JUDGE RICHARDSON: As long as it's over.

23 CHAIRMAN LEARA: That's acceptable, but I would like to
24 clarify what it is now, and we can amend it.

25 MR. MARSH: Right now, it's four -- five 500-gallon

1 tanks.

2 CHAIRMAN LEARA: Is your plan to move to 55-gallon, I'm
3 going to call them drums? That's typically what they --

4 MR. MARSH: Yes.

5 CHAIRMAN LEARA: Is that something you are firmly
6 committed to doing?

7 MR. MARSH: As of today, yes. As of driving in this
8 morning.

9 CHAIRMAN LEARA: As of today, all right. Well, Judge?

10 JUDGE RICHARDSON: This is not something we had
11 discussed, so I guess, Mr. Marsh, my concern might be if these
12 are just regular 55-gallon drums, my concern would be how we
13 could verify the water levels.

14 MR. MARSH: Yeah, that's correct; they're actually not
15 metal drums, they're actually water drums, so they will be
16 able -- we'll be able to actually verify that each one is full
17 all the way through, make sure of that.

18 CHAIRMAN LEARA: Mr. Conway has a wonderful idea, I
19 think. And we'll let the Judge's expertise be -- let's hear
20 what you think.

21 COMMISSIONER CONWAY: I think you could word it
22 "containers in excess of 2,000 gallons," regardless of what
23 the specifics are. I am still of the old school, I'm waiting
24 for the casino that comes in and does a waterfall.

25 CHAIRMAN LEARA: So, Judge, what are your thoughts on

1 that? If we --

2 MR. MARSH: It's actually not specific in the way we
3 can set this up, too. That's the other challenge with this
4 direction.

5 CHAIRMAN LEARA: So let me ask you this, Brian.

6 MR. MARSH: Yes, sir?

7 CHAIRMAN LEARA: I'm looking at the engineer's specs
8 here from M and B Marine Services. I don't see how those are
9 containers. They're precast pedestal components.

10 MR. MARSH: So that's actually completely different.
11 If you look at this portion of the presentation --

12 CHAIRMAN LEARA: Right.

13 MR. MARSH: -- if you look at each one of those dots,
14 that's where we have to put a precast pedestal.

15 CHAIRMAN LEARA: For support?

16 MR. MARSH: For support, that's correct, so divers --
17 yeah, two separate things.

18 CHAIRMAN LEARA: That's what that appeared to be, and I
19 didn't see the containers in -- I did not see containers in
20 our -- I don't know if that was the background investigation
21 or if it was in some sort of summary report.

22 MR. MARSH: The engineering challenge, if I may, the
23 engineering challenge was how we actually got the vessels into
24 the bottom half of the floor itself, and that's why they
25 switched engineers on me.

1 CHAIRMAN LEARA: I think what I would like to know is
2 if you are firmly committed to moving to the 55-gallon -- the
3 water drum concept versus tanks or containers?

4 MR. MARSH: We are. As of this morning, we are.

5 CHAIRMAN LEARA: So you're qualifying that, but --
6 okay, let's put it this way. Judge, I don't know how to
7 phrase this, but I am willing to amend this to "containers
8 holding in excess of a cumulative 2,000 gallons." If
9 something changes on that, though, I think you're going to
10 need to come back to us.

11 MR. MARSH: Yeah, I got it.

12 JUDGE RICHARDSON: Mr. Chairman?

13 CHAIRMAN LEARA: Yes, Judge?

14 JUDGE RICHARDSON: With regard to Paragraph 9,
15 Mr. Marsh, and I know you have your counsel here, Mr. Aiazzi,
16 I would propose your amendment -- propose to you, you'll have
17 to be the one to propose the amendment -- but I suggest Number
18 9 would read, "The rigid tanks will consist of multiple
19 containers bringing the total water held in the hulls of the
20 casino barges under the gaming floor to in excess of 2,000
21 gallons."

22 MR. MARSH: Yes, ma'am.

23 COMMISSIONER HANE: Can we say just a minimum of 2,000?

24 CHAIRMAN LEARA: Let's take a step back here. Was your
25 intention for these containers to be under the gaming floor?

1 MR. MARSH: Yes, sir.

2 CHAIRMAN LEARA: It was?

3 MR. MARSH: Yes.

4 CHAIRMAN LEARA: You have enough --

5 MR. MARSH: well, if you remember, we have eight feet
6 of space. It's a box in a box.

7 CHAIRMAN LEARA: Okay, so the Judge's --

8 JUDGE RICHARDSON: Let me read that again because I
9 think Mr. Hane's suggestion was more accurate. Let's try this
10 again.

11 MR. MARSH: The only addition to that, it's going to be
12 rigid or a semi-rigid on that change.

13 CHAIRMAN LEARA: The drums would be rigid?

14 MR. MARSH: Yes.

15 JUDGE RICHARDSON: Let's try this. I've got the
16 attorneys back here. Mr. Aiazzi, am I doing your job?

17 MR. AIAZZI: Absolutely. And you're doing it very
18 well.

19 MR. MARSH: It's so hard for me. You know what I deal
20 with here.

21 JUDGE RICHARDSON: Let's try this. Paragraph Number 9,
22 "The rigid or semi-rigid tanks will consist of multiple
23 containers bringing the total water held in the hulls of the
24 casino barges under the gaming floor to a minimum of 2,000
25 gallons."

1 MR. MARSH: Yes.

2 CHAIRMAN LEARA: Is that something you can comply with?

3 MR. MARSH: It is.

4 CHAIRMAN LEARA: Okay.

5 JUDGE RICHARDSON: Is that your amendment?

6 MR. MARSH: It is my amendment, thank you.

7 JUDGE RICHARDSON: Do you propose to amend your
8 petition by interlineation?

9 MR. MARSH: We propose to amend our amendment on
10 section 9 to read as "rigid or semi-rigid containers that will
11 hold at a minimum of 2,000 gallons or more."

12 JUDGE RICHARDSON: As I stated it?

13 MR. MARSH: Yes, as you stated it.

14 CHAIRMAN LEARA: That's acceptable.

15 JUDGE RICHARDSON: Do you approve that?

16 CHAIRMAN LEARA: I will move to amend as stated by the
17 Judge.

18 JUDGE RICHARDSON: Paragraph 9 of the petition.

19 CHAIRMAN LEARA: Paragraph 9.

20 MR. MARSH: Now we've got that out of the way --

21 CHAIRMAN LEARA: No, we haven't. I know you'd like to
22 have this done, but you're in the hot seat right now. I will
23 move. Is there a second?

24 COMMISSIONER HANE: Second.

25 CHAIRMAN LEARA: Second, Mr. Hane. Now, let's discuss.

1 It seems fine to me. They're having 2,000 gallons, it's -- I
2 don't think it needs to be under the floor, but if that's
3 where you want to put it, that's fine. Ms. Zimmerman?

4 COMMISSIONER ZIMMERMAN: Was this because of a height
5 issue? You mentioned getting the four -- previously four
6 rigid tanks that held 500 apiece, 500 gallons apiece. This
7 became an engineering problem for you guys?

8 MR. MARSH: Yes, ma'am. When you think about the
9 concrete that's used in constructing these, it's a very light
10 concrete, so engineering wise we have to be very careful on
11 the amount of and how large the holes are that we actually
12 punch into the top part of the floor to get anything down to
13 the bottom. So that's where the change came in.

14 COMMISSIONER ZIMMERMAN: It's a weight issue, too?

15 MR. MARSH: It's more of a structural issue with the
16 actual concrete itself in the box.

17 CHAIRMAN LEARA: Kind of a different question here, and
18 this has come to mind since all of this was passed a year ago.
19 It doesn't have to be river water from the Mississippi; right?
20 It's just water. Is that your understanding?

21 MR. MARSH: It does say "river water" in the statute.

22 CHAIRMAN LEARA: I'm sorry, Judge?

23 JUDGE RICHARDSON: I believe a portion, which honestly
24 a cup full.

25 MR. MARSH: So our river water actually -- or our water

1 actually does begin on the Mississippi, so we're -- I believe
2 we're okay there. It just doesn't actually physically come --
3 if it pleases the Commission --

4 CHAIRMAN LEARA: You know, that's a good point. It
5 does. That water comes from just a few blocks up the street
6 there.

7 MR. MARSH: It does.

8 CHAIRMAN LEARA: All right, enough of the nonsense.

9 MR. MARSH: I'm actually glad we got that over with
10 because that's been a debate for us as well.

11 CHAIRMAN LEARA: I will accept that. So we have a
12 motion, we have a second, and we have discussion. Any other
13 discussion on the motion?

14 JUDGE RICHARDSON: This is for the amendment only.

15 CHAIRMAN LEARA: Right. Seeing none, I move for the
16 approval of the motion to amend Paragraph 9.

17 MS. FRANKS: Mr. Hane seconded.

18 CHAIRMAN LEARA: We have a second. All right, no other
19 discussion, Angie, call the roll.

20 MS. FRANKS: Chairman Leara?

21 CHAIRMAN LEARA: Approved.

22 MS. FRANKS: Commissioner Conway?

23 COMMISSIONER CONWAY: Approved.

24 MS. FRANKS: Commissioner Hane?

25 COMMISSIONER HANE: Approved.

1 MS. FRANKS: Commissioner Zimmerman?

2 COMMISSIONER ZIMMERMAN: Approved.

3 MS. FRANKS: By your vote, you've adopted the amendment
4 to the petition.

5 CHAIRMAN LEARA: Mr. Marsh, back to the original issue,
6 your petition to transition, and you are in a proposal.
7 Please?

8 MR. MARSH: Thank you. Yes, we are proposing that we
9 will transition from a floating floor to a nonfloating floor.
10 Just really quickly, the casino is built as a box and a box
11 inside of it within the required distance from the Mississippi
12 River. In order for us to do this, we actually have to send
13 divers underneath between the top of the -- the bottom of the
14 box and the floor itself, and we have to replace or place
15 these structures which are the dry docking pedestals. They're
16 concrete pedestals. They will actually go around each one of
17 the tension rods and then be bolted together, and then there's
18 a plate that will -- a shim plate that actually goes in on
19 top.

20 Now, I actually wanted the water to be pulled out very
21 quickly and the engineers said that that can't happen, we
22 actually have to drain the water very slowly, not because of
23 the floor, but just to make sure that the outsides of the box
24 stay structured. Once these are all in place, then we will
25 begin pulling water out of the base itself.

1 CHAIRMAN LEARA: And then after the containers are
2 filled with water, is there any maintenance or is that -- it's
3 finished then?

4 MR. MARSH: It's finished at that point, so we have to
5 make sure that we keep the water levels correct in our
6 containers.

7 CHAIRMAN LEARA: All right. Are you finished with your
8 presentation?

9 MR. MARSH: Yes, sir.

10 CHAIRMAN LEARA: Okay. Any questions for Mr. Marsh?
11 Seeing none, thank you. Okay, I move for the approval of
12 Resolution Number 23-027. Is there a second?

13 COMMISSIONER ZIMMERMAN: Second.

14 CHAIRMAN LEARA: We have a second. Any other
15 discussion? Seeing none, Angie, call the roll.

16 MS. FRANKS: Chairman Leara?

17 CHAIRMAN LEARA: Approved.

18 MS. FRANKS: Commissioner Conway?

19 COMMISSIONER CONWAY: Approved.

20 MS. FRANKS: Commissioner Hane?

21 COMMISSIONER HANE: Approved.

22 MS. FRANKS: Commissioner Zimmerman?

23 COMMISSIONER ZIMMERMAN: Approved.

24 MS. FRANKS: By your vote, you've adopted Tropicana St.
25 Louis LLC's amendment to the petition to transition -- I'm

1 sorry -- petition as amended, which is Resolution Number
2 23-027.

3 CHAIRMAN LEARA: Yes, we've approved the full petition,
4 yes, so it's approved.

5 Next item on the agenda, Consideration of Licensure of
6 Level I Key Applicants. Sergeant Masters, you have the floor.

7 SERGEANT MASTERS: Good morning, Mr. Chairman and
8 Commissioners. Missouri State Highway Patrol investigators,
9 along with MGC financial analysts, conducted comprehensive
10 background investigations on Key and Level I applicants. The
11 investigations included, but were not limited to, civil,
12 criminal, financial, and general character inquiries which
13 were made in the jurisdictions where the applicants lived,
14 worked, and frequented.

15 The following applicants are being presented for your
16 consideration.

17 Timothy Joseph Fajkus, Vice President of Operations and
18 Marketing, Harrah's Kansas City, LLC.

19 Kristy Beth Jo, Company Secretary, Aristocrat Leisure
20 Limited.

21 Jordon Louis Kruse, Director, Interblock d.o.o.

22 David Benjamin Quick, Director, Interblock d.o.o.

23 Matthew Charles Wilson, Director, Interblock d.o.o.

24 Investigative findings were provided to the MGC staff
25 for their review, and investigators are present to answer

1 questions. Thank you.

2 CHAIRMAN LEARA: Any questions for Sergeant Masters?
3 Seeing none, thank you.

4 SERGEANT MASTERS: Thank you.

5 CHAIRMAN LEARA: I'll move for the approval of
6 Resolution Number 23-028 as presented. Is there a second?

7 COMMISSIONER CONWAY: Second.

8 CHAIRMAN LEARA: We have a second. Now, any
9 discussion? Seeing none, Angie, call the roll.

10 MS. FRANKS: Chairman Leara?

11 CHAIRMAN LEARA: Approved.

12 MS. FRANKS: Commissioner Conway?

13 COMMISSIONER CONWAY: Approved.

14 MS. FRANKS: Commissioner Hane?

15 COMMISSIONER HANE: Approved.

16 MS. FRANKS: Commissioner Zimmerman?

17 COMMISSIONER ZIMMERMAN: Approved.

18 MS. FRANKS: By your vote, you've adopted Resolution
19 Number 23-028.

20 CHAIRMAN LEARA: Next item on the agenda, Relicensure
21 of Key Persons. Sergeant Coulson, you have the floor.

22 SERGEANT COULSON: Mr. Chairman and Commissioners,
23 Missouri State Highway Patrol investigators conducted
24 background investigation updates on Key Person License
25 renewals.

1 Investigations included an application review as well
2 as civil, criminal, and general character inquiries made in
3 the jurisdictions where the applicants currently reside.

4 The following renewals are being presented for your
5 consideration.

6 Erin Rebeccah Barnett, Senior Vice President and
7 General Counsel, Affinity Interactive.

8 Paolo Basilico, Director, De Agostini S.p.A.

9 Anthony Louis Carano, President and COO, Caesars
10 Entertainment, Incorporated.

11 Gary Louis Carano, Executive Chairman, Caesars
12 Entertainment, Incorporated.

13 Paul DeJongh, Director, Brepols Group NV.

14 Alberto Dessy, Independent Director, International Game
15 Technology PLC.

16 John Anthony Dominelli, CEO, NRT Technology
17 Corporation.

18 Frank Joseph Fahrenkopf, Independent Director, Caesars
19 Entertainment, Incorporated.

20 Stephanie Dana Lepori, Chief Administrative and
21 Accounting Officer, Caesars Entertainment, Incorporated.

22 Robert Gary Lindsay, Executive VP Operations, NRT
23 Technology Corporation.

24 James Francis McCann, Lead Independent Director, Vice
25 Chairman of the Board, International Game Technology PLC.

1 Michael Edward Pegram, Director, Caesars Entertainment,
2 Incorporated.

3 Thomas Robert Reeg, CEO, Caesars Entertainment,
4 Incorporated.

5 Christopher Byron Rogers, EVP, Chief Strategy Officer,
6 PENN Entertainment, Incorporated.

7 Earl Clinton Shanks, Board Member, Gaming and Leisure
8 Properties, Incorporated.

9 Darren Donald Albert Simmons, Executive VP, FinTech
10 Business Leader, Everi Payments, Incorporated.

11 Timothy James Osborn Throsby, Independent Director,
12 Light & Wonder, Incorporated.

13 David Paul Tomick, Independent Director, Caesars
14 Entertainment, Incorporated.

15 There are two law enforcement requests still pending
16 regarding Thomas Robert Reeg and James Francis McCann. All
17 other investigative findings were provided to Missouri Gaming
18 Commission staff for their review, and I would be glad to
19 answer any questions you might have. Thank you.

20 CHAIRMAN LEARA: If there are pending law enforcement
21 requests, why is it on for approval today?

22 SERGEANT COULSON: Well, what we've done in the past is
23 when we do get the law enforcement requests back, if there's
24 anything that might be of anything of question, we'll notify
25 the MGC staff and they would notify you.

1 CHAIRMAN LEARA: There was nothing suggesting that
2 there was at this time?

3 SERGEANT COULSON: Nothing at this time. These are law
4 enforcement requests. We've got the court requests back
5 already, there was nothing with the courts, so we're just
6 waiting for the law enforcement.

7 CHAIRMAN LEARA: So if there is an issue, that would be
8 brought to the Judge, then to us in a timely manner?

9 SERGEANT COULSON: Yes.

10 CHAIRMAN LEARA: Okay.

11 COMMISSIONER HANE: But these are renewals anyway.

12 SERGEANT COULSON: Yes.

13 CHAIRMAN LEARA: Okay. Any questions for Sergeant
14 Coulson? Seeing none, thank you, sir. I move for the
15 approval of Resolution 23-029. Is there a second?

16 COMMISSIONER HANE: Second.

17 CHAIRMAN LEARA: Second, Mr. Hane. Any discussion?
18 Seeing none, Angie, call the roll.

19 MS. FRANKS: Chairman Leara?

20 CHAIRMAN LEARA: Approved.

21 MS. FRANKS: Commissioner Conway?

22 COMMISSIONER CONWAY: Approved.

23 MS. FRANKS: Commissioner Hane?

24 COMMISSIONER HANE: Approved.

25 MS. FRANKS: Commissioner Zimmerman?

1 COMMISSIONER ZIMMERMAN: Approved.

2 MS. FRANKS: By your vote, you've adopted Resolution
3 Number 23-029.

4 CHAIRMAN LEARA: Next item on the agenda, Consideration
5 of Relicensure of Supplier and Key Business. Sergeant Seaton,
6 you have the floor.

7 SERGEANT SEATON: Mr. Chairman and Commissioners, on
8 November 30, 2022, licensed supplier company, Aristocrat
9 Technologies, Incorporated, and their ultimate parent company
10 and Key Business Entity License Holder, Aristocrat Leisure,
11 Limited, each submitted an application to the Missouri Gaming
12 Commission seeking renewal of their respective licenses which
13 are set to expire on April 30, 2023.

14 Missouri State Highway Patrol investigators and MGC
15 financial analysts conducted renewal investigations which
16 consisted of, but were not limited to, financial reviews,
17 feedback from Missouri casino operators, jurisdictional
18 inquiries, a review of disciplinary actions, litigation,
19 business credit profiles, and a review of the key persons
20 associated with the companies.

21 The results of these investigations were provided to
22 the MGC staff for their review, and I would be happy to answer
23 any questions you may have.

24 CHAIRMAN LEARA: One question. Are all of these
25 renewal applications; right?

1 SERGEANT SEATON: For the -- yes, each is a supplier
2 and a KBE renewal.

3 CHAIRMAN LEARA: And was all the information received
4 in a timely manner and complete?

5 SERGEANT SEATON: Yes, sir.

6 CHAIRMAN LEARA: Okay. Any questions?

7 COMMISSIONER HANE: Yes.

8 CHAIRMAN LEARA: Mr. Hane?

9 COMMISSIONER HANE: I notice there was quite a list of
10 pending litigation. Do we have anything -- I didn't notice
11 anything in Missouri. I mean everything was -- there's
12 California, Nevada, Pennsylvania; quite a bit of stuff going
13 on there with them, it seemed to me.

14 SERGEANT SEATON: well, these are worldwide companies,
15 and it's customary, we see it. Companies become involved in
16 litigation from time to time.

17 COMMISSIONER HANE: Okay.

18 CHAIRMAN LEARA: Is that all, Mr. Hane?

19 COMMISSIONER HANE: Yes.

20 CHAIRMAN LEARA: Any other questions for Sergeant
21 Seaton? Seeing none, thank you.

22 I move for the approval of Resolution Number 23-030,
23 Supplier License for Aristocrat Technologies. Is there a
24 second?

25 COMMISSIONER ZIMMERMAN: Second.

1 CHAIRMAN LEARA: Second. Any discussion? Seeing none,
2 Angie, call the roll.

3 MS. FRANKS: Chairman Leara?

4 CHAIRMAN LEARA: Approved.

5 MS. FRANKS: Commissioner Conway?

6 COMMISSIONER CONWAY: Approved.

7 MS. FRANKS: Commissioner Hane?

8 COMMISSIONER HANE: Approved.

9 MS. FRANKS: Commissioner Zimmerman?

10 COMMISSIONER ZIMMERMAN: Approved.

11 MS. FRANKS: By your vote, you've adopted Resolution
12 Number 23-030.

13 CHAIRMAN LEARA: That was the Supplier License, now the
14 Key Business Entity. I move for the approval of Resolution
15 23-031. Is there a second?

16 COMMISSIONER HANE: Second.

17 CHAIRMAN LEARA: We have a second, Mr. Hane. Any
18 discussion? Seeing none, Angie, call the roll.

19 MS. FRANKS: Chairman Leara?

20 CHAIRMAN LEARA: Approved.

21 MS. FRANKS: Commissioner Conway?

22 COMMISSIONER CONWAY: Approved.

23 MS. FRANKS: Commissioner Hane?

24 COMMISSIONER HANE: Approved.

25 MS. FRANKS: Commissioner Zimmerman?

1 COMMISSIONER ZIMMERMAN: Approved.

2 MS. FRANKS: By your vote, you've adopted Resolution
3 Number 23-031.

4 CHAIRMAN LEARA: Next item, Resolution Number 23-032,
5 Interblock -- Sergeant Seaton, is he still in the room? The
6 abbreviations, lower case d.o.o., what does that stand for?

7 SERGEANT MASTERS: Interblock is the presentation next.

8 JUDGE RICHARDSON: Sergeant Masters.

9 CHAIRMAN LEARA: I'm sorry, Sergeant. That's right,
10 Masters. I am sorry. Sergeant Masters, what is d.o.o.?

11 SERGEANT MASTERS: It's a Slovenian limited liability
12 company. It's an LLC. They converted to an LLC after the
13 closure with VoteCo.

14 CHAIRMAN LEARA: I'm going to take a step back, go to
15 Angie. Did we approve 031?

16 MS. FRANKS: We did.

17 CHAIRMAN LEARA: Okay, thank you. Sergeant Masters,
18 you have the floor.

19 SERGEANT MASTERS: Mr. Chairman and Commissioners,
20 Missouri State Highway Patrol investigators, along with MGC
21 financial analysts, conducted the relicensing investigations
22 of Interblock d.o.o. and Interblock USA, which are currently
23 licensed suppliers in the State of Missouri. Both licenses
24 are set to expire on April 30, 2023.

25 These investigations consisted of, but were not limited

1 to, financial reviews, gaming jurisdictional inquiries,
2 feedback from Missouri casinos, and review of disciplinary
3 actions, litigation, and business credit profiles, as well as
4 a review of key persons associated with the companies.

5 The results of these investigations were provided to
6 the MGC staff for their review, and investigating officers are
7 present to answer any questions. Thank you.

8 CHAIRMAN LEARA: Any questions for Sergeant Masters?
9 Chairman -- or, I'm sorry, Commissioner Zimmerman?

10 COMMISSIONER ZIMMERMAN: You promoted me. I just had a
11 quick question, Sergeant Masters. You mentioned in your
12 report about Heather Rollo and that application still pending.

13 SERGEANT MASTERS: Yes. She is the CFO and Manager
14 now. I just interviewed her Monday afternoon out in Vegas and
15 didn't see any concerns or issues.

16 COMMISSIONER ZIMMERMAN: Okay, because of the
17 conversation in the last resolution that we had about those
18 pending and being held up, so will she come to us at a
19 different time then?

20 SERGEANT MASTERS: Yes, she'll be presented once I
21 complete the investigation and the financial side is done.

22 COMMISSIONER ZIMMERMAN: Okay, thank you. I knew your
23 interview with her was --

24 SERGEANT MASTERS: She's been with Interblock for
25 awhile, but she -- once they closed the deal in June of 2022,

1 they made her a manager, which triggered her licensing because
2 before it was just the CEO and the three directors.

3 CHAIRMAN LEARA: She's been vetted by us and approved.

4 COMMISSIONER ZIMMERMAN: Yes, previously. Thank you.

5 CHAIRMAN LEARA: Yes. I'm going to ask you, did
6 everyone submit their renewal -- or, let's see, these are,
7 yeah, renewals, the relicensure in a timely fashion and
8 complete?

9 SERGEANT MASTERS: Yes, sir.

10 CHAIRMAN LEARA: Okay, thank you. Any other questions
11 for Sergeant Masters? Seeing none, I move for the approval of
12 Resolution Number 23-032, Interblock d.o.o. relicensure. Is
13 there a second?

14 COMMISSIONER CONWAY: Second.

15 CHAIRMAN LEARA: Second, Mr. Conway. Any other
16 discussion? Seeing none, Angie, call the roll.

17 MS. FRANKS: Chairman Leara?

18 CHAIRMAN LEARA: Approved.

19 MS. FRANKS: Commissioner Conway?

20 COMMISSIONER CONWAY: Approved.

21 MS. FRANKS: Commissioner Hane?

22 COMMISSIONER HANE: Approved.

23 MS. FRANKS: Commissioner Zimmerman?

24 COMMISSIONER ZIMMERMAN: Approved.

25 MS. FRANKS: By your vote, you've adopted Resolution

1 Number 23-032.

2 CHAIRMAN LEARA: Sergeant Masters, there's no other
3 presentation or comments on Interblock USA then, is there?

4 SERGEANT MASTERS: No, sir.

5 CHAIRMAN LEARA: Same thing?

6 SERGEANT MASTERS: Yes.

7 CHAIRMAN LEARA: Okay. Does anyone have any questions
8 for Sergeant Masters? I move for the approval of Resolution
9 Number 23-033, Interblock USA, LLC, relicensure. Is there a
10 second?

11 COMMISSIONER ZIMMERMAN: Second.

12 CHAIRMAN LEARA: We have a second. Any other
13 discussion? Seeing none, Angie, call the roll.

14 MS. FRANKS: Chairman Leara?

15 CHAIRMAN LEARA: Approved.

16 MS. FRANKS: Commissioner Conway?

17 COMMISSIONER CONWAY: Approved.

18 MS. FRANKS: Commissioner Hane?

19 COMMISSIONER HANE: Approved.

20 MS. FRANKS: Commissioner Zimmerman?

21 COMMISSIONER ZIMMERMAN: Approved.

22 MS. FRANKS: By your vote, you've adopted Resolution
23 Number 23-033.

24 CHAIRMAN LEARA: Next item on the agenda, Consideration
25 of Rules and Regulations, Proposed Rescission. Judge

1 Richardson, you have the floor.

2 JUDGE RICHARDSON: Under Tab I, we have one proposed
3 rule rescission. Under Item 1 is a proposed rescission of 11
4 CSR 45-10.150. We are proposing to rescind this rule in its
5 entirety because it is outdated, and no childcare facilities
6 have been offered on property owned by Class A or Class B
7 licensees for many years. Additionally, existing regulations
8 of other agencies addressed that childcare facilities are
9 properly licensed and regulated for health and safety;
10 therefore, this rule is also duplicative.

11 This rule was identified for rescission by our
12 five-year rule review team as part of our statutory obligation
13 to review existing rules. We received approval from the
14 Governor's office to proceed with this rescission on April 10,
15 2023. If you approve this rescission today, there will be a
16 30-day public comment period beginning June 1, 2023, and the
17 rule will come back to you, along with any comments or
18 suggested changes, at your August 30, 2023 meeting. If you
19 give final approval at that time, the rescission will become
20 effective on December 30, 2023.

21 CHAIRMAN LEARA: Any questions for Judge Richardson?
22 Seeing none, thanks, Judge. I move for the approval of
23 Proposed Rescission, 11 CSR 45-10.150 of the Childcare
24 Facilities. Is there a second?

25 You know what, thank you, Mr. Hane. I move for the

1 approval of resolution Number 23-034.

2 COMMISSIONER HANE: Second.

3 CHAIRMAN LEARA: No other discussion, Angie, call the
4 roll.

5 MS. FRANKS: Chairman Leara?

6 CHAIRMAN LEARA: Approved.

7 MS. FRANKS: Commissioner Conway?

8 COMMISSIONER CONWAY: Approved.

9 MS. FRANKS: Commissioner Hane?

10 COMMISSIONER HANE: Approved.

11 MS. FRANKS: Commissioner Zimmerman?

12 COMMISSIONER ZIMMERMAN: Approved.

13 MS. FRANKS: By your vote, you've adopted Resolution
14 Number 23-034.

15 CHAIRMAN LEARA: Next item on the agenda, Consideration
16 of waiver of Institutional Investors. Kylee wieberg, you have
17 the floor.

18 MS. WIEBERG: Good morning, Chairman and Commissioners.
19 My name is Kylee wieberg. I'm the financial investigations
20 manager with Missouri Gaming Commission.

21 Under Tab J, we have request for a waiver of
22 institutional investor from Caledonia (Private) Investments
23 Party Limited. The applicant is a hedge fund registered as an
24 investment advisor with the SEC with its principal place of
25 business in Sidney, Australia.

1 They have approximately 7.95 billion regulatory assets
2 under management. They own 8.79 percent stock in Light &
3 Wonder, Inc., who is a Supplier Key Business Entity previously
4 granted a waiver for institutional investor in January of
5 2021, which has expired.

6 I'd be happy to answer any questions you may have.

7 CHAIRMAN LEARA: So they are an Australian company, but
8 they are licensed with the United States Securities Exchange
9 Commission?

10 MS. WIEBERG: That's correct.

11 CHAIRMAN LEARA: Okay, very good. Any questions for
12 Kylee? You got off easy. Thank you. Any other discussion?
13 Seeing none, I move for the approval of Resolution Number
14 23-035. Is there a second?

15 COMMISSIONER CONWAY: Second.

16 CHAIRMAN LEARA: Second, Mr. Conway. Any other
17 discussion? Seeing none, Angie, call the roll.

18 MS. FRANKS: Chairman Leara?

19 CHAIRMAN LEARA: Approved.

20 MS. FRANKS: Commissioner Conway?

21 COMMISSIONER CONWAY: Approved.

22 MS. FRANKS: Commissioner Hane?

23 COMMISSIONER HANE: Approved.

24 MS. FRANKS: Commissioner Zimmerman?

25 COMMISSIONER ZIMMERMAN: Approved.

1 MS. FRANKS: By your vote, you've adopted Resolution
2 Number 23-035.

3 CHAIRMAN LEARA: I now make motion for closed meeting
4 under Sections 313.847, Revised Statutes of Missouri,
5 Investigatory, Proprietary and Application Records, and
6 610.021(1), Revised Statutes of Missouri, Legal Actions and
7 Matters Subject to Attorney Client Privilege and Legal work
8 Product, (3), (13) Personnel, (12) Contracts and (14) Records
9 Protected from Disclosure by Law. Is there a second?

10 COMMISSIONER ZIMMERMAN: Second.

11 CHAIRMAN LEARA: We have a second. Any discussion on
12 the motion? Seeing none, Angie, call the roll.

13 MS. FRANKS: Chairman Leara?

14 CHAIRMAN LEARA: Approved.

15 MS. FRANKS: Commissioner Conway?

16 COMMISSIONER CONWAY: Approved.

17 MS. FRANKS: Commissioner Hane?

18 COMMISSIONER HANE: Approved.

19 MS. FRANKS: Commissioner Zimmerman?

20 COMMISSIONER ZIMMERMAN: Approved.

21 MS. FRANKS: We are adjourned.

22 CHAIRMAN LEARA: Thank you. Thank you all. We're
23 adjourned.

24 [THE MEETING ADJOURNED]

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REPORTER'S CERTIFICATE

I, Susanne E. Moon, Registered Professional Reporter, Certified Real-time Reporter, and Certified Court Reporter, certify that on April 26, 2023, I was present and reported the proceedings held before the Missouri Gaming Commission, and I further certify that the foregoing 40 pages contain a true and accurate transcription of the proceedings.

Susanne Moon
Susanne E. Moon, RPR, CRR, CCR #473

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MISSOURI GAMING COMMISSION
Second Open Session Minutes
April 26, 2023

The Missouri Gaming Commission (the “Commission”) went into the second open session at approximately 12:00 p.m. on April 26, 2023, at the Missouri Gaming Commission, 3417 Knipp Drive, Jefferson City, Missouri.

Commissioner Leara moved to adjourn the second open session. Commissioner Zimmerman seconded the motion, and after a roll call vote was taken, Leara – yes, Conway – yes, Hane – yes and Zimmerman – yes, the motion passed unanimously.

The meeting ended at 12:00 p.m.